

REQUEST FOR QUALIFICATIONS

Response to the Request for Qualifications to Design and Build the

ELECTRONIC

I-65 NORTHWEST INDIANA MAJOR MOVES 2020 EXPANSION PROJECT

THROUGH A PUBLIC-PRIVATE PARTNERSHIP AGREEMENT



Submitted By: Walsh Construction Company II, LLC | 1260 East Summit Street, Crown Point, IN 46307



OHIO RIVER BRIDGES DOWNTOWN CROSSING DESIGN-BUILD
Jeffersonville, IN | \$889M

Submitted To:

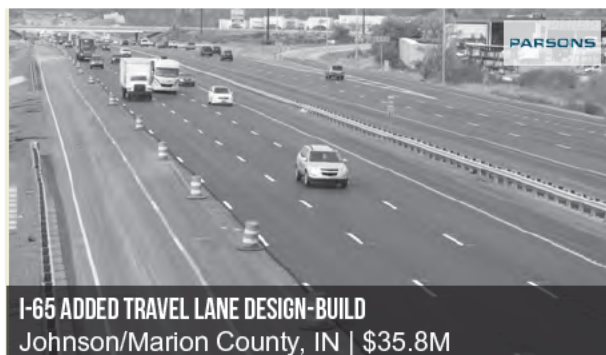
Indiana Department of Transportation
LaPorte District
315 East Boyd Blvd.
LaPorte, Indiana 46350
Attention: Michael Ready



I-65 DESIGN-BUILD
Indianapolis, IN | \$78.6M



I-65 ADDED TRAVEL LANES DESIGN-BUILD
Johnson County, IN | \$84M



I-65 ADDED TRAVEL LANE DESIGN-BUILD
Johnson/Marion County, IN | \$35.8M



US 30/I-65 DESIGN-BUILD
Lake County, IN | \$30M



I-70 "SUPER 70" DESIGN-BUILD
Indianapolis, IN | \$178M

1. GENERAL



FORM A

Transmittal Letter



FORM A
TRANSMITTAL LETTER

PROPOSER: **Walsh Construction Company II, LLC**

SOQ Date: January 19, 2016

Indiana Department of Transportation
LaPorte District
315 East Boyd Blvd.
LaPorte, Indiana 46350
Attention: Michael Ready

The undersigned ("Proposer") submits this Statement of Qualifications (this "SOQ") in response to the Request for Qualifications dated **[December 15, 2015]** (as amended, the "RFQ"), issued by the Indiana Department of Transportation (INDOT) to design and construct the Project. Initially capitalized terms not otherwise defined herein shall have the meanings set forth in the RFQ.

Enclosed, and by this reference incorporated herein and made a part of this SOQ, are the following:

Transmittal Letter (this **Form A**);

Executive Summary;

Confidential Contents Index;

Proposer and Team Structure and Experience (including **Form B-1**);

Approach to Project

Forms B-2 and C;

Surety Letter(s);

INDOT Certificates of Qualification or Letter Regarding Application for Certificate;
and

Form D.

EXECUTIVE SUMMARY



1-B

EXECUTIVE SUMMARY

WHY WE WANT TO BECOME THE DESIGN-BUILD TEAM FOR THIS PROJECT. The I-65 Northwest Indiana Major Moves 2020 Expansion Project (Project) presents a welcome opportunity for the Walsh Design-Build Team (Walsh DBT) to partner with the Indiana Department of Transportation (INDOT) to improve safety and mobility along the I-65 corridor in Lake, Jasper, and Newton Counties. This stretch of I-65 is one that many on our team travel every day. We understand the current conditions and thoroughly understand the needs of the Project through our work as a shortlisted team for the Indiana project pursuit. We appreciate the opportunity to present our Statement of Qualifications to earn INDOT's con-

have designed and constructed significant portions of Indiana's most important arteries including I-65, I-69, I-465, and I-70 and bring unparalleled experience and skill delivering design-build projects. The Walsh DBT will leverage local knowledge and national experience to give INDOT the best economic value, while ensuring local priorities are achieved.

and insights of all Project participants throughout the life of the job. Team integration will be accomplished with strong leadership, transparent communication, and coordination. Walsh and Parsons have previously worked together and bring existing, successful working relationships from similar projects.

Within a project organization, a successful interaction

as the Lead Design-Build Contractor and Parsons as the owner's design consultant. Walsh and Parsons have established strong corporate and interpersonal relationships while collaborating to provide a quality product for INDOT and the IFA. This team brings lessons learned while working on opposite sides of the same project to deliver one common goal — a safe and

The Walsh DBT will build upon previous successes to deliver innovative solutions to critical items and meet INDOT's Project goals. Our team's approach to innovation will be a major focus of the pursuit and will continue after award by exploring opportunities to improve schedule, reduce public impacts, and offer value engineering.

Traffic Management. Successful maintenance of traffic (MOT) is a key element of any project, especially road projects of significant length and those including bridge rehabilitation. I-65 is a critical roadway for the movement of goods and services and commuter use; therefore, access must be maintained. Our team will develop a plan that allows for a continuous flow of traffic and a safe environment during this project.

+ SUCCESSFUL PERMITTING

Walsh successfully obtained 15 different permits from 12 separate agencies prior to starting construction on the Ohio River Bridges East End Crossing P3 project.

to timely completion. In particular, CSX rail lines

+ ENVIRONMENTAL MANAGEMENT. Walsh implemented the INVEST program on the Innerbelt CCG1 Design-Build Project, a program Parsons helped to develop.



+ PUBLIC INFORMATION MANAGEMENT

Walsh has brought on Erin Pipkin of Borshoff, a WBE public relations firm, to assist with the Project's PI approach. Erin brings 16 years of experience,

CONFIDENTIAL CONTENTS INDEX

1-C**CONFIDENTIAL CONTENTS INDEX**

Section	Description	Pages(s)
Section 2, 2.6	Proposer Legal Information	2-11 to 2-12
Section 4, 4.1	Form C - Certification	All Pages for Form C

I-65 NORTHWEST INDIANA

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PROPOSER TEAM STRUCTURE AND EXPERIENCE

2.1 Proposer

Walsh Construction Company II, LLC (Walsh), an Illinois limited liability company, is the legal name of the Proposer entity and is the sole contracting entity for

+ I-65 DESIGN-BUILD EXPERIENCE. Walsh has worked on Indiana's most important arteries including the I-65 corridor in Lake County through design-build delivery.

2.3 Proposer and Team Structure

The Walsh DBT's integrated approach encourages full interaction between INDOT staff, stakeholders, and our team. Our management structure takes advantage of the capabilities of each team member during each Project stage. We will establish defined lines of communication, a formal process of issue resolution and

+ EXPERIENCE WORKING TOGETHER. Walsh and Parsons have worked on several large-scale alternative delivery projects in Indiana and nationwide.

Ohio River Bridges DB/DBFOM (IN/KY), \$1.6B (total)

Walsh: DB Contractor (JV Partner), Parsons: Owner Consultant

IH-35E Managed Lanes DB (TX), \$849M

Walsh & Kelly, Inc.
ASPHALT SERVICES

As a dedicated subcontractor to Walsh, Walsh & Kelly will provide asphalt services for the Project. They have been serving Northern Indiana for more than 80 years providing asphalt productions, excavation, grading, concrete, and paving services. As one of the largest civil contractors in Northern Indiana, Walsh & Kelly

cooperate, and collaborate. We have industry experts in bridge and pavement design and construction, geo-technical design, and public relations to provide the best-value Project to INDOT and stakeholders. Below, we have defined Key Personnel based on our understanding of the Project requirements, and personnel roles, responsibilities, and qualifications.

Project Manager, US 50 North Vernon Bypass -
and West (\$38M), North Vernon, IN, INDOT
Midway Manager, TH 61 Hastings Bridge
Rebuild (\$120M), St. Paul, MN, MnDOT

Personnel Roles and Responsibilities

The Walsh DBT's key personnel were selected for their technical expertise and proven ability to communicate,

Project Manager, US 50 North Vernon Bypass -
and West (\$38M), North Vernon, IN, INDOT
Midway Manager, TH 61 Hastings Bridge
Rebuild (\$120M), St. Paul, MN, MnDOT



Reference:

Jim Earl, Project Manager, INDOT
(317) 233-2072, JEARL@indot.in.gov

**JOE KISLOWSKI****Construction Manager****26 YEARS' EXPERIENCE**

team and oversee quality assurance, surveillance, auditing, and continuous improvement for the Project.

Project Experience Highlights:

■ Quality Control Manager, Ohio River Bridges East End Crossing Section 6 (\$763M), Southern IN, INDOT/IFA

■ Superintendent, IIS 31 Marshall County (\$30.8M)

Reference:

Derrick Casson, DBE Certification Manager, INDOT
(317) 233-4664, dcasson@indot.in.gov

Additional task managers will be added during the proposal phase. Our preliminary understanding of roles required for successful completion of the Project

discuss the Project and share information through our document management platform to keep the team informed and working together.

Task groups provide continuity and will be established for each design discipline. Task force meetings will include the appropriate designers, construction staff, and INDOT personnel. Emphasis at these meetings will be placed on discussion and resolution of techni-

2.4 Relevant Experience

The Walsh DBT has selected the following projects to best illustrate our team’s collective experience that aligns with the categories presented in the Request for Qualifications.

Project Name Location Value	Firm(s)	1	2	3	4	5
Ohio River Bridges Downtown Crossing Design-Build Jeffersonville, IN and Louisville, KY \$889M INDOT/KYTC	Walsh, Parsons	+	+	+	+	+
US 30/I-65 Design-Build Lake County, IN \$30M INDOT	Walsh		+	+	+	
I-70 “Super 70” Design-Build Indianapolis, IN \$178M INDOT	Walsh	+	+	+	+	+

2.5 Form B-1 and Organizational Charts

FORM B-1 PROPOSER TEAM SUMMARY	
PROPOSER	Walsh Construction Company II, LLC
CONTACT PERSON	Jerry Egan, Chief Estimator

MAJOR PARTICIPANT <i>(Duplicate for each Major Participant)</i>	Subcontractor
NAME OF FIRM	Walsh & Kelly, Inc.
CONTACT PERSON	Jeffrey L. Quinn, Executive Vice President

FIGURE 2-1 Proposer structure, teaming arrangements, and reporting requirements organizational chart.



FIGURE 2-2 Personnel organization chart.



3. APPROACH TO THE PROJECT



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APPROACH TO THE PROJECT

Design and Construction Approach

The Walsh Design-Build Team (Walsh DBT) recognizes the vital role the I-65 Northwest Indiana Major Moves 2020 Expansion Project (Project) will play in improving mobility in Lake, Jasper, and Newton Counties in addition to the surrounding areas. The Walsh DBT recognizes that the project is a critical

LEADERSHIP TASK FORCE. The Leadership Task Force will provide a clear line of open communication, decision making, and reporting.

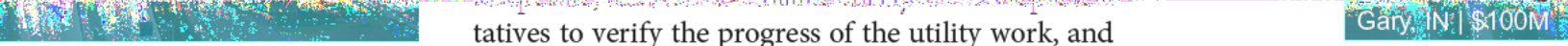
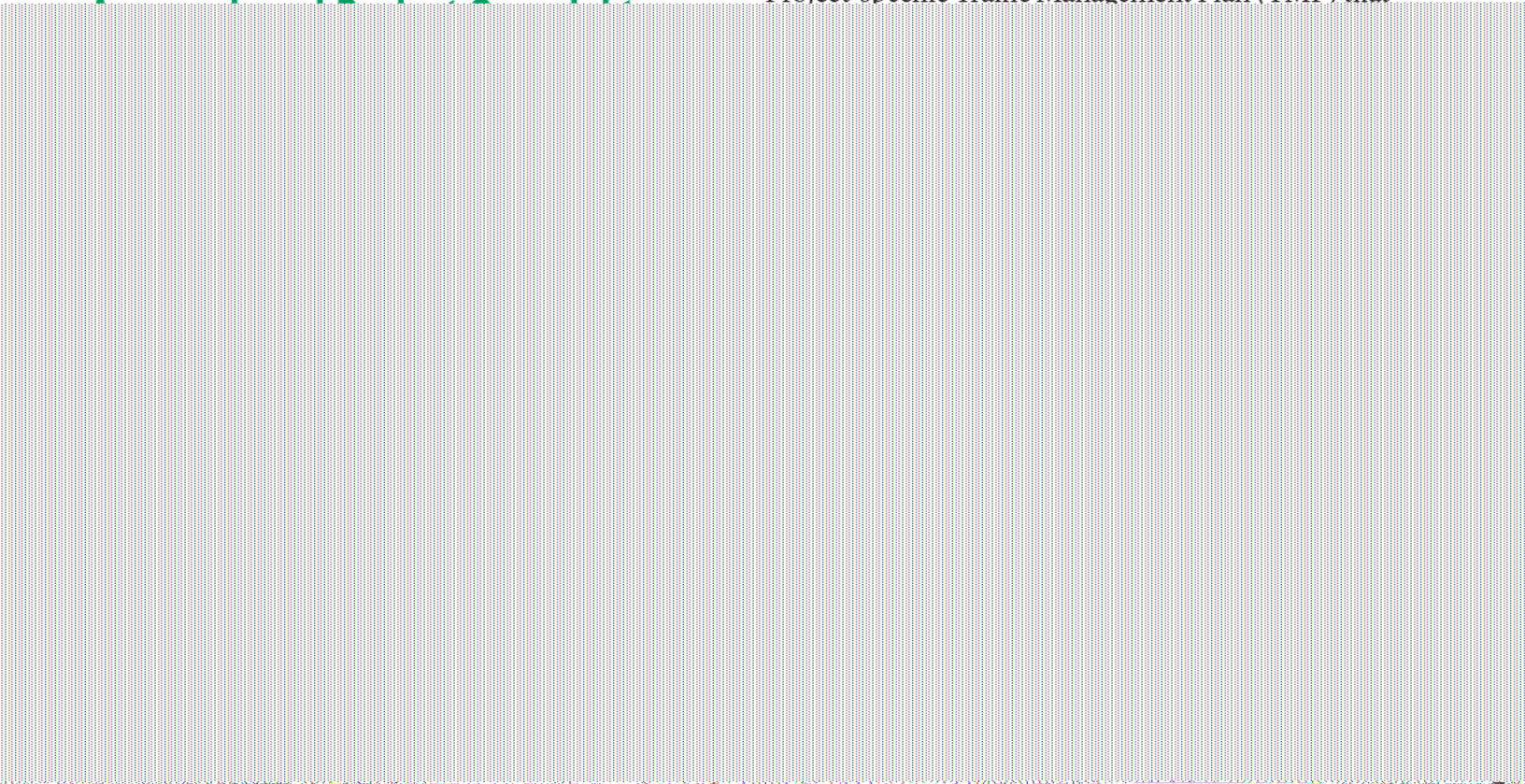
DESIGN AND CONSTRUCTION

changing needs of construction. Together, the project schedule and thorough planning by the Walsh DBT will facilitate our “no surprises” approach, ensuring that INDOT is kept well-informed.

Quality Control/Quality Assurance

Key Project Elements

Traffic Management. The Walsh DBT will develop a plan that allows for a continuous flow of traffic to limit backups recognizing this is both a mobility issue and a major safety issue along high-speed interstate routes. The Walsh DBT’s MOT Manager will develop a Project-specific Traffic Management Plan (TMP) that



tatives to verify the progress of the utility work, and

Gary, IN | \$100M

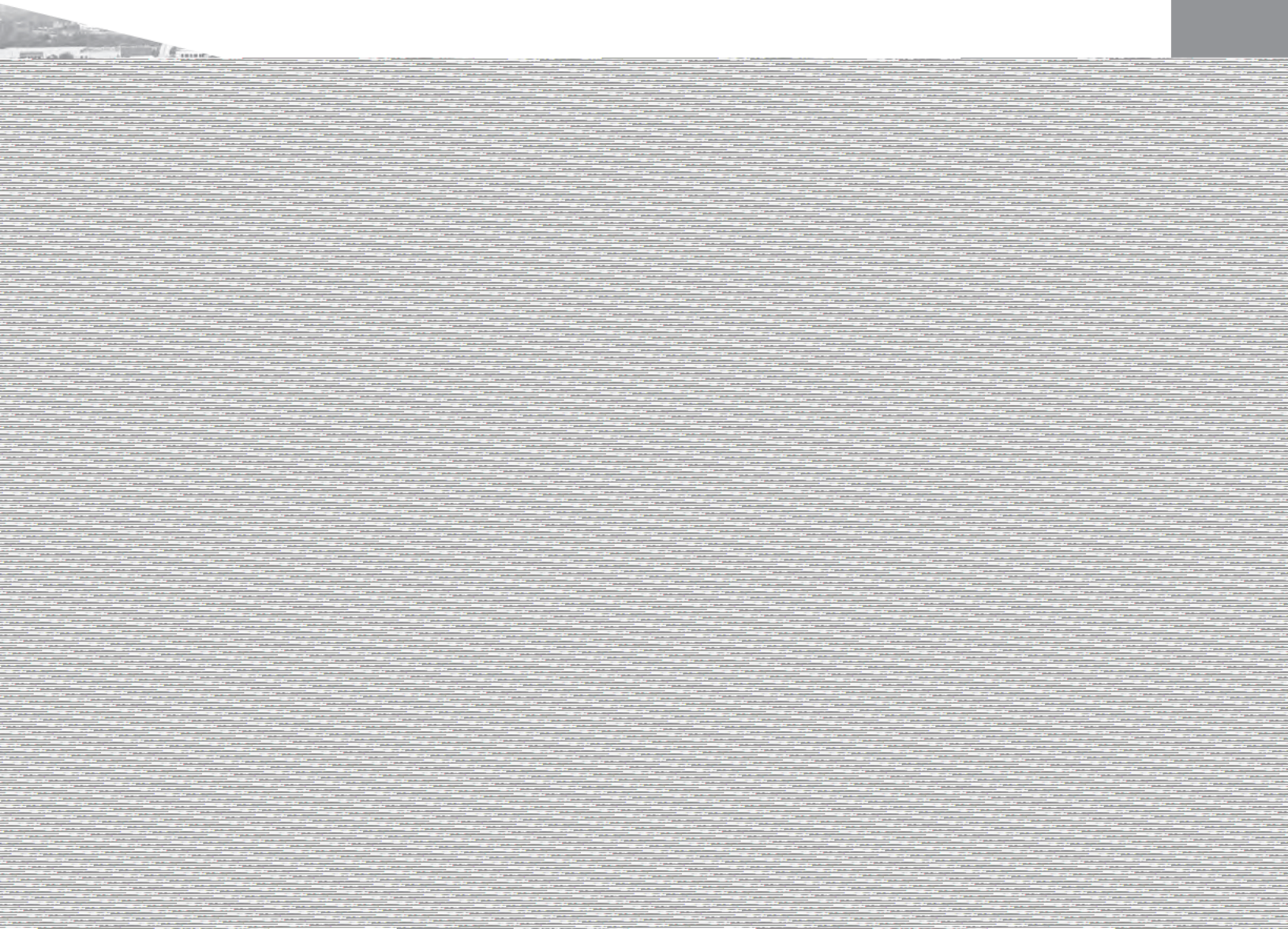
ensure all required utility permits are obtained and are in full compliance.

Railroad Coordination. Extensive and continual coordination with railroads, including CSX rail lines potentially impacted by the Project, will be managed by the Utility/Railroad Manager. They will be responsible to establish relationships with affected railroads

TABLE 2-1 RISK MANAGEMENT. The below chart lists the potential risks that the Walsh DBT has identified for the Project, along with the proposed strategy to mitigate each risk, and examples of past successes.

	MITIGATION STRATEGY
RISK	PAST SUCCESS
	Work with INDOT to phase construction per the ROW

4. ADDITIONAL MATERIALS



FORM B-2 AND FORM C

Information Regarding
Proposer and Major Participants

FORM B-2
INFORMATION REGARDING
PROPOSER and MAJOR PARTICIPANTS

Name of Proposer: **Walsh Construction Company II, LLC**

Name of Firm: **Walsh Construction Company II, LLC**

Year Established: **2009**

Individual Contact: **Jerry Egan**

Individual's Title: **Chief Estimator**

Firm's CEO/Chairman: **Sean C. Walsh**

Federal Tax ID No. (if applicable): **27-0887958**

Telephone No.: **(312) 563-5442**

North American Industry Classification Code: **236200**

Fax No.: **(312) 563-5442**

Name of Official Representative (if applicable): **Sean C. Walsh**

Business Organization (check one):

- ☐ Corporations (If yes, then indicate the State/Country/Province and Year of Incorporation and complete Sections A-C and the Certification form (**Form C**) for the entity.)
- ☐ Partnership (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Joint Venture (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☒ Limited Liability Company (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Other (If yes, describe and complete Sections A-C and the Certification form (**Form C**))

**FORM B-2
INFORMATION REGARDING
PROPOSER and MAJOR PARTICIPANTS**

Name of Proposer: **Walsh Construction Company II, LLC**

Name of Firm: **Parsons Transportation Group Inc.**

Year Established: **1929**

Individual Contact: **Dave Ayala**

Individual's Title: **Area Manager**

Firm's CEO/Chairman: **Mike Johnson**

Federal Tax ID No. (if applicable): **36-0982270**

Telephone No.: **(317) 616-1006**

North American Industry Classification Code: **541330**

Fax No.: **(312) 930-0018**

Name of Official Representative (if applicable): **Dave Ayala**

Business Organization (check one):

- ☒ Corporations (If yes, then indicate the State/Country/Province and Year of Incorporation and complete Sections A-C and the Certification form (**Form C**) for the entity.) **Illinois, 1929**
- ☐ Partnership (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Joint Venture (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Limited Liability Company (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Other (If yes, describe and complete Sections A-C and the Certification form (**Form C**))

A. Business Name: **Parsons Transportation Group Inc.**

B. Business Address: **101 W. Ohio St., Ste. 2121, Indianapolis, IN 46204**

Headquarters: **100 M Street SE, Washington, D.C. 20003**

Office Performing Work: **101 W. Ohio St., Ste. 2121, Indianapolis, IN 46204**

Contact Telephone Number: **(317) 503-9217**

**FORM B-2
INFORMATION REGARDING
PROPOSER and MAJOR PARTICIPANTS**

Name of Proposer: **Walsh Construction Company II, LLC**

Name of Firm: **Walsh & Kelly, Inc.**

Year Established: **1966**

Individual Contact: **Jeffrey L. Swan**

Individual's Title: **Executive Vice President**

Firm's CEO/Chairman: **Kevin J. Kelly, President**

Federal Tax ID No. (if applicable): **35-1120685**

Telephone No.: **(219) 924-5900**

North American Industry Classification Code: **237310**

Fax No.: **(219) 924-8768**

Name of Official Representatives (if applicable): **Kevin J. Kelly, President; Jeffrey L. Swan, Executive Vice President; J. Michael Schaum, Secretary-Treasurer**

Business Organization (check one):

- ☒ Corporations (If yes, then indicate the State/Country/Province and Year of Incorporation and complete Sections A-C and the Certification form (**Form C**) for the entity.) **Indiana, March 1966**
- ☐ Partnership (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Joint Venture (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Limited Liability Company (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Other (If yes, describe and complete Sections A-C and the Certification form (**Form C**))

A. Business Name: **Walsh & Kelly, Inc.**

B. Business Address: **1700 East Main Street, Griffith, IN 46319**

Headquarters: **1700 East Main Street, Griffith, IN 46319**

Office Performing Work: **1700 East Main Street, Griffith, IN 46319**

**FORM B-2
INFORMATION REGARDING
PROPOSER and MAJOR PARTICIPANTS**

Name of Proposer: **Walsh Construction Company II, LLC**

Name of Firm: **Walsh Construction Group, LLC**

Year Established: **2009**

Individual Contact: **Timothy S. Gerken**

Individual's Title: **Chief Financial Officer**

Firm's CEO/Chairman: **Daniel P. Walsh**

Federal Tax ID No. (if applicable): **27-0887722**

Telephone No.: **(312) 492-0774**

North American Industry Classification Code: **236200**

Fax No.: **(312) 492-1601**

Name of Official Representative (if applicable): **Daniel P. Walsh**

Business Organization (check one):

- ☐ Corporations (If yes, then indicate the State/Country/Province and Year of Incorporation and complete Sections A-C and the Certification form (**Form C**) for the entity.)
- ☐ Partnership (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Joint Venture (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☒ Limited Liability Company (If yes, complete Sections A-C and the Certification form (**Form C**) for each member.)
- ☐ Other (If yes, describe and complete Sections A-C and the Certification form (**Form C**))

A. Business Name: **Walsh Construction Group, LLC**

B. Business Address: **929 West Adams Street, Chicago, IL 60607**

Headquarters: **929 West Adams Street, Chicago, IL 60607**

Office Performing Work: **929 West Adams Street, Chicago, IL 60607**

Contact Telephone Number: **(312) 482-0774**

SURETY LETTER





Travelers Bond
215 Shuman Blvd.
Naperville, IL 60563
Telephone: (630) 961-7052
Fax: (630) 961-7020

January 7, 2016

**RE: Indiana Department of Transportation
Request for Qualifications
I-65 Northwest Indiana Major Moves 2020 Expansion Project**

To Whom It May Concern:

We have been advised that **Walsh Construction Company II, LLC** is submitting a Request for Qualifications for the above mentioned project. **Travelers Casualty and Surety Company of America** is pleased to recommend **Walsh Construction Company II, LLC** as a professional, well-financed construction company.

and payment bond, each in an aggregate
request or issuance of bonds is subject to
and bond forms.

authorized to transact business in all
and is rated A++ XV by A.M. Best

ion, please feel free to contact me.

LLC has the capability to provide both a performance and
stated amount of \$70 million. Please be advised that any request
the review and approval of all contract terms, conditions and

Travelers Casualty and Surety Company of America is
fifty (50) states with a Treasury Listing of \$211,466,000
Company.

Should you have any questions, or need additional information,

Yours truly,
Travelers Casualty and Surety Company of America

By: Patti Collins
Patti Collins, Attorney-in-Fact

(Seal)

TRAVELERS



POWER OF ATTORNEY

Farmington Casualty Company
Fidelity and Guaranty Insurance Company
Fidelity and Guaranty Insurance Underwriters, Inc.
St. Paul Fire and Marine Insurance Company
St. Paul Guardian Insurance Company

St. Paul Mercury Insurance Company
Travelers Casualty and Surety Company
Travelers Casualty and Surety Company of America
United States Fidelity and Guaranty Company

Attorney-In Fact No. 230098

Certificate No. 006575491

KNOW ALL MEN BY THESE PRESENTS: That Farmington Casualty Company, St. Paul Fire and Marine Insurance Company, St. Paul Guardian Insurance Company, St. Paul Mercury Insurance Company, Travelers Casualty and Surety Company, Travelers Casualty and Surety Company of America, United States Fidelity and Guaranty Company

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of Farmington Casualty Company, Fidelity and Guaranty Insurance Company, Fidelity and Guaranty Insurance Underwriters, Inc., St. Paul Fire and Marine Insurance Company, St. Paul Guardian Insurance Company, St. Paul Mercury Insurance Company, Travelers Casualty and Surety Company, Travelers Casualty and Surety Company of America, and United States Fidelity and Guaranty Company, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any

INDOT CERTIFICATE OF QUALIFICATION MATERIALS



FORM D

Entities Prequalified by INDOT
for Specific Work Types

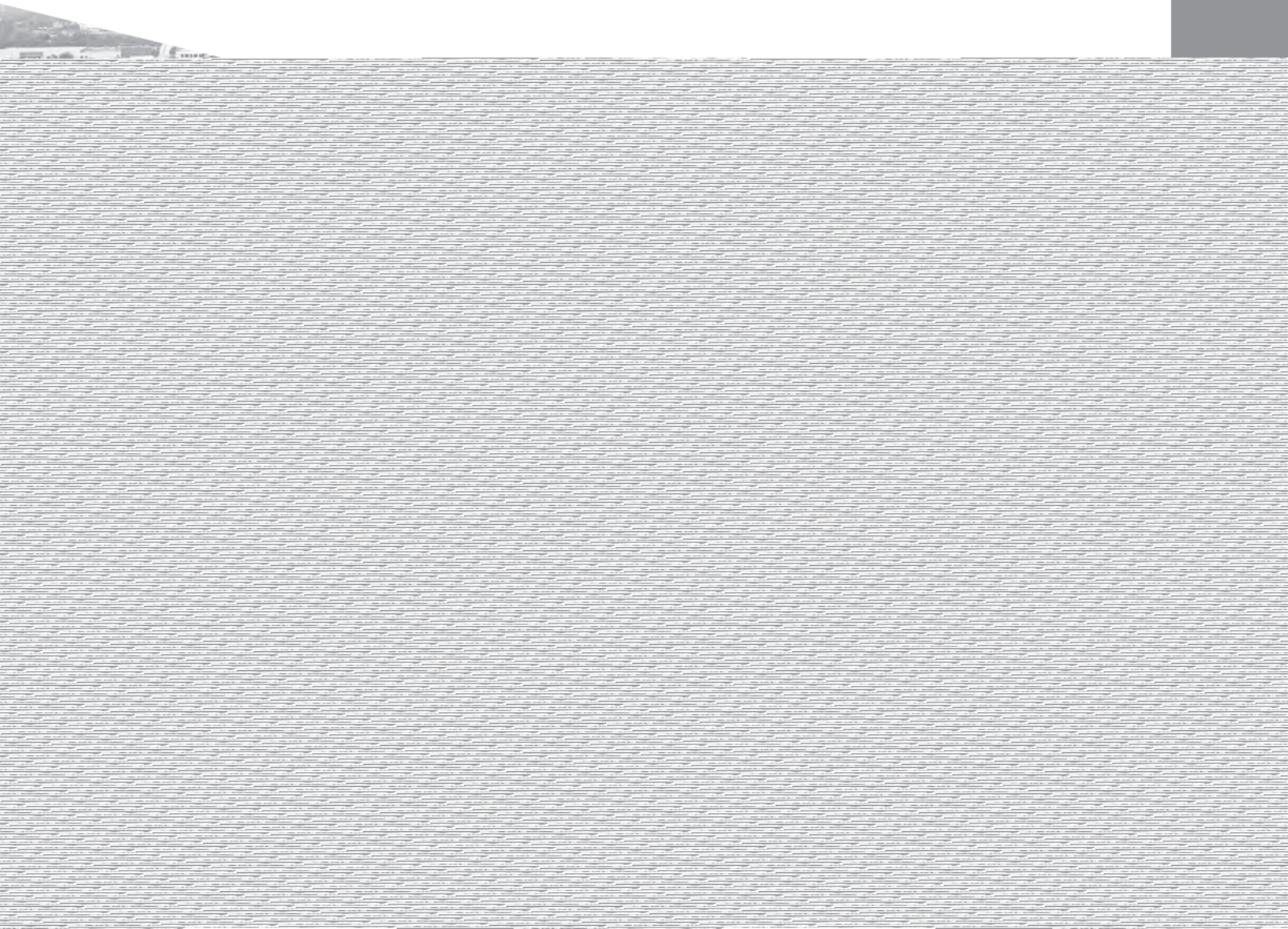
FORM D
ENTITIES PREQUALIFIED BY INDOT FOR SPECIFIC WORK TYPES

Work Type	Prequalified Entity
A(A) Concrete Paving General	Walsh Construction Company II, LLC
B(A) Asphalt Paving	Walsh & Kelly, Inc.
D(A) Highway or Railroad ("RR") Bridges over Water	Walsh Construction Company II, LLC
8.2 Complex Roadway Design	Parsons Transportation Group Inc.
9.2 Level 2 Bridge Design	Parsons Transportation Group Inc.

APPENDIX



TEAMING AGREEMENTS



WALSH CONSTRUCTION COMPANY II, LLC AND PARSONS TRANSPORTATION GROUP, INC.

WALSH CONSTRUCTION COMPANY II, LLC AND WALSH & KELLY, INC.

